



TOWN OF ULYSSES

10 Elm Street, Trumansburg, NY 14886

townofulyssesny.gov

Town Supervisor (607) 387-5767, Ext 232 • supervisor@townofulyssesny.gov

Town Clerk (607) 387-5767, Ext 221 • clerk@townofulyssesny.gov

Building & Code Enforcement Office

607-387-9778 ext. 231

Buildings & Code Enforcement Report for *April 2023*

Submitted at January 2023 Town Board Meeting

Building Permits issued		9
Plan Reviews		5
Certificate of Occupancy issued		1 Cof O 5 C of C
Permits Renewed		1
Complaints Received		0
Complaints Resolved		2 Resident working on compliance
Inspections (Footers, Foundations, Plumbing, Insulation, roofing, Pools, Etc.)		20 2 Reinspection's
New Site Inspections		6
Building Review Consultations (pre-plan meetings, Future Building/Remodeling)		7
Fire Safety Inspections		Ongoing
Code Training Seminars		
County Assessment, Town, DOS Reports		4
Open property in violation cases		Ongoing outreach

Property violations resolved

1

VALUE OF PERMITS ISSUED: 415,045.00

Building Permit fees collected for month: \$1,845.00

Respectful

Mark Washburn – Building & Fire Code Enforcement Officer

Building & Code Updates

Mark Washburn, NYS CEO, Certification No. 1020-0364 April 1 -April 30, 2023

Plan Reviews

- 10 discussions about upcoming projects
- 14 permit review, passed along for zoning review, 6 Projects waiting on approval
- 12 pre permit site visit

Site Visits

- Ongoing monitoring of Erosion Plan, visited 4 times no issues
- 8 Site meetings with contractors
- 1 visit regarding erosion issues

CEO Activity

- 5 Foundation/Footer inspections/ 0 reinspection's
- 7 Framing inspections/ 2 reinspection's Issue resolved
- 3 Plumbing inspections/ 2 reinspection
- 2 Final inspection/1 Reinspection
- Code research for 14 different issues approximately 20 hours
- Code research for taking the exemption for 150' fire access rd. Meetings with Chief, Engineers and architects. CARS project Plan review ongoing, Research Regarding Fire suppression system and water supply
- 5 property investigations for Letters of violation, 1 letter issued code and zoning violations (ongoing).
- Attended meeting with Zoning and Property owner regarding new home build
- Investigation of DD violations Photos taken, building code violations letter written for review.
- Investigation of complaint regarding building without permit. Stop work order issued
- Investigation on 2 properties on the list to start action.
-

Building & Code Updates

Mark Washburn, NYS CEO, Certification No 1020-0364

Reporting Period April 1 – April 30, 2023

SBL	Violation	Code	Action	Status
	Erosion control		4x Site visit No issues	Ongoing
	Burned out house Safety Violation/	[NY] 108.1.1 Unsafe structure	Clean up happening around house Possible Fire training	Ongoing
12.-4-9	Rubbish, Vehicles, Fire road violation Protective covering violations	Property maintenance code 301.2, 302.3, 302.8, 304.2 Fire Code 503.4	Clean up and remove vehicles from side of roadway and property	Vast improvement and cleanup continue
20.-3-9.22	Cars, Rubbish	Multiple Property Maintenance code, Fire Code violations	Clean up and comply with DD regulations	New information Working with property owner

Town of Ulysses Clerk's Office
MONTHLY REPORT for APRIL 2023

Submitted by Carissa Parlato

LICENSES/PERMITS issued:	#
Sporting licenses	12
Disabled parking permits	7
Dog licenses and renewals	40
Marriage licenses	1
Plumbing permits	3
Address assignments	1
Notarizations	8
FOIL requests-received	2
FOIL requests-completed	1

FINANCIAL REPORT:	
1738.00	TOTAL Clerk fees & licenses collected
1413.66	stays in the town
324.34	goes to the state

CLERK'S OFFICE TASKS:

- Routine tasks:
 - retrieved, sorted, vouchered mail, answered inquiries on various topics, attended town board meetings and took minutes, kept website current, provided notary services, issued licenses (marriage, dog, sporting) and disabled parking permits, collected building & zoning fees, assigned new addresses as requested, participated in weekly Supervisor/Clerks office meetings, sent weekly e-newsletter messages to residents, contract management, coordinated building use/equipment sign out, fulfilled FOIL requests, ordered supplies, posted board meetings & videos to Youtube, monthly Community Leaders meeting
 - Begin dog census
- Tax Collection:
 - Almost through- waiting on TC for final reconciliation
- Water:
 - New billing software switchover in June
 - Created draft policies
 - Data entry of new meters
- Facilities:
 - Coordinate alarm system updates
 - Create one-sheeter FYI for staff and posterity
 - Continue collecting quotes for new leases for postal meter & copier
- Attended NYS Town Clerks Assoc conference in Syracuse with Deputy Clerk. Topics covered:
 - Tax collection updates
 - Social media
 - Strategic goal-setting
 - Dealing with difficult customers
 - Communications
 - Minutes
 - Workplace Violence

- Cannabis Management updates
- Team-building & leadership

Greetings Board Members: I have completed the April 2023 financial statements and will share some financial highlights. A more detailed financial analysis will be prepared after the end of the second quarter.

Balance Sheet

As detailed in the Supervisor's Report, total cash balances as of 4/30/2023 were \$1,336,396.90 a decrease of \$61,527.85 from the prior month. A few notable items this month:

- Sales tax payments – No sales tax payments for 2023 have been received as of yet – however, the January 2023 sales tax payment was received in early May.
- \$200,000 of investments matured, and were transferred back to consolidated savings to cover the debt service payment for WD3.
- Normal cash outlays for operating expenses.

In addition to cash balances, the Town had investments valued at a total of \$2,371,333.23 as of April 30, 2023. I will be updating the market value of investments in the financial statements quarterly.

Other than cash, investments, and interfund transactions (due to/due from other funds), there are no significant assets or liabilities in the Town's operational financial statements, with the exception of funds due from the State for the Cemetery Bridge capital project (18,481.53).

Income Statement

Revenues through April 2023 are as expected, other than not receiving sales tax. Typically, the Town has received the first three months of sales tax at the end of April. Snow and ice contract payments have been received for February, March, and April in the DA fund, and EMS payments from the Village have been received for January, February, and March.

Expenditures through April 2023 are also as expected, with some spending being front loaded (such as payments for Fire and Ambulance services, and some insurance costs). The only large or unusual expenditure in April was the debt service payment of \$156,000 for Water District 3.

Bookkeeper Activities

- Finance Committee: The Finance Committee continued its work on a SWOT analysis in preparation for budget season and establishing fund balance policy. Notes of Finance Committee meetings are attached to my report.
- Personnel: I continue to work supporting employees and retirees with benefit administration.
- Audit: All of the audit details are complete, and I should be seeing draft financial statements shortly. Hopefully a presentation to the Board will be scheduled soon.
- Staff Training: I have been assisting with the development of staff training materials and a system for tracking mandatory training for employees and elected and appointed officials.

HIGHWAY REPORT MAY 2023

ROAD :

Ditched Terrell Road, replaced cross pipes

Cut Shoulders on Curry Road, Rice Road and Cayuga View Road

Removed fallen trees on Maplewood and Brook Roads

MAINT :

Water Truck Oil Change

T20 New King Pins, New Front Tires / Alignment and Inspection

T21 New Steering Shaft

T22 Inspection

Loader - New Windshield installed

MISC :

Hauled Crusher Run for Village

Cleaned up shop and yard

WATER :

Installing new Meters and Valves

BAC Sample and Report submitted to TCHD



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Planning & Zoning April 2023 Report to Town Board

Town Board Meeting Date, 05.09.2023

Submitted by Niels Tygesen, 05.04.2023

Planning Board

The Planning Board held a meeting on April 4th to discuss the following items:

- Review of the 'Magnus-Sharpe Two Lot Land Division', a minor subdivision located at 5221 Cold Springs Road, parcel 21.-1-4.22, and consideration of comments to the BZA should the BZA conduct a hearing on an area variance; and
- Sketch plan review for a new ±10,640 sf spec building for potential retail store with associated parking, lighting, signage, landscaping, etc. located on a vacant lot in the 1500 block of Trumansburg Road, parcel 33.-4-3.2.

Comp Plan Steering Committee

The Committee held its first meeting on April 17th to discuss the following items:

- Introductions of Committee members;
- Operational items including meeting schedule, draft Committee Rules, Vice Chair, and tracking of hours;
- Work plan items including DEC grant, membership outreach, and member training; and
- Next step items including consultant RFP process and Public Involvement Plan.

Board of Zoning Appeals

The BZA held a meeting on April 19th to discuss the following items:

- After conducting a public hearing, the Board granted three area variances to construct an 80' tram on the subject property located at 1375 Taughannock Blvd, parcel 28.-1-5; and
- Review of the 'Magnus-Sharpe Area Varaince', a proposal of a minor subdivision located at 5221 Cold Springs Road, parcel 21.-1-4.22. The Board determined the lot was non-conforming. The project proposal will now go back to the Planning Board for Final Plat review.

Planning Projects

- Planning with Ann DiPetta re: Comp Plan Steering Committee meetings
- Interviews for CPSC membership
- Meeting with CARS' applicant team and Legal with Town's Legal on their proposal for a new building on subject site located at 6621 Route 227, parcel 22.-.2-4.



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- Meeting with staff, Town's Legal, and MRB engineer regarding Water District 1 and potable water town-wide
- Pre-application meeting for a major subdivision of a subject lot located at 7615 Willow Creek Rd, parcel 14.-4-4.12.

Zoning Enforcement

Research on existing code cases

Miscellaneous

- FEMA Audit Meeting with DEC to discuss:
 - National Flood Insurance Program
 - Review of floodplain development permits
 - Proposed Flood Insurance Rate Map Updates
- Continued outreach for members for the Comp Plan Steering Committee, Ag Committee, Planning Board, and Board of Zoning Appeals
- Continued training with Office Project Assistant
- Planning & Zoning permit application updates
- Customer support pertaining zoning information and permitting process

Recreation Department Report

May 4, 2023

Created by: Will Glennon, Recreation Director

Adult Recreation Programming

- Current number of adult recreation programs: Six
- All adult programs are full or at acceptable participant numbers
- Adult and child pickleball begins Saturday, May 6th and is full with a waitlist.
- Including adult/child pickleball there are a total of 136 participants in the adult rec programming.

Current spring programming and administration

- Current number of spring youth programs: Six
- Current program registrations:
 - Track: 91 participants registered
 - Kid pitch baseball: 22 participants registered (two teams)
 - Each team has a schedule of 10 games against surrounding community teams.
 - Hybrid pitch baseball: 22 participants registered (two teams)
 - Part of the IYB Kiwanis baseball league
 - Coach Pitch baseball: 27 participants registered (two teams)
 - Part of the IYB Kiwanis baseball league
 - Tball: 33 participants registered (three teams)
 - In house league
 - Tennis: 15 participants registered for clinic based program

Summer programming and administration

- Five of six summer camp programs are at capacity (84).
- All post camp programs have 19 or more participants and two are full (25)
- All pre camp programs have 19 or more participants and three are full (25)
- Staff hiring is ongoing. A new organization structure has been put in place to better support the camp as a whole. Three head counselors will support both the Assistant Director with program implementation and the camp counselors with supervision, behavior management, and coverage. Currently 14 counselors are secured for camp. An additional two camp budgeted counselors-in-training. Also a request for three youth employment staff.
 - Recruitment and interviews are still on-going.
- CPR/First Aid training is tentatively scheduled for May 20th
- Camp training is scheduled for June 17th
- All TCHD forms and permits have been submitted.

- Meeting with the TCSD Athletic Director has been scheduled for June 6th to discuss facility scheduling for the 2023-2024 school year.

Work Activities

Miscellaneous/General Town Work

- Standing weekly meetings: Clerk’s office, Supervisor, Highway Superintendent
- Resolution drafting, agenda packet related work
- Onboarding related communications and training for Supervisor Office Project Assistant
- Youth Commission related communications
- 5/18 training preparation
- Project Assistant support: on-boarding for contract inventory project; YEP related work re: contract, etc.
- Policy related work
- NYSEG related contract review and feedback

Bookkeeper Supervision

- Weekly meeting on Wednesday
- Review of monthly financial statements

Insurance Related

- Insurance related communications required for operations and contracted activity

Financially Related

- Development of RFP/RFQ boilerplate
- Multiyear planning communications
 - Long term town-wide planning cycle
- Sales tax historical data tracking worksheet update

Finance Committee

- Annual ARPA report submitted on time
- Continued Fund Balance Policy related work: fund by fund SWOT analysis
- Cash flow modeling for 2023

Multi-year Planning

- Meeting with Supervisor and Town Planner

Budget Related

- Voucher review
- Prep for 2024 budget season: capital planning continued, TAV analysis
- New expense line creation (see budget modifications)

Asset Management

- Facilities Manager contract making, onboarding and weekly meetings
- Continued development of Town Facilities capital plan

IT Related: General, Strategic Plan/Update/Modernization, IT Committee

- Continued communications and on-boarding
- Equipment acquisition

Stormwater Long Term Planning

- Pilot Ditch Program related communications

Water District 3 Related

- Working group coordination and communications
- Budget monitoring

General Water

- Rural Water Association communications re: leak detection, mapping services, policy library
- RCAP solutions meeting 5/1
- Engineer communications
- Source water protection committee related communications
- NYSOSC local office communications re: questions related to water
- PSA / WD1 related meetings and communications

Transportation

- ITCTC Policy Committee meeting 4/18
- Black Diamond Trail
 - Kick off meeting with B&L
 - Contract related communications
 - ITCTC 2.5% set aside of federal funds related communications

Emergency Planning & Hazard Mitigation

- No significant work activity for this period—place holder for future reports

Compliance Related / Safety Committee / Procurement Related Updates

- No significant work activity for this period—place holder for future reports

Upcoming

- 5/18 Training
- DEC grant funding (CSC and NPS) project management and administration
- BDT RFP potential consultant communication
- IT Consultant: strategic plan execution

Active Grant Updates

- **DEC NPS Planning Grant**
 - Scope of work touch base
- **DEC Climate Smart Communities Comp Plan Update**
 - Steering Committee (SC) meeting attendance 4/17
 - SC recruitment related activities
 - Volunteer time sheet development
- **Cemetery Road Bridge over Trumansburg Creek (NYSDOT 95% funded with FHWA money, Barton & Loguidice Engineers)**
 - Internal activities:
 - Communications with NYSDOT re: final reimbursement—still waiting on the administrative process on their end.
 - Update as of 1/18 from NYSDOT contact is that one of the administrative hurdles have been completed on their end—so, progress is being made.
 - Local share owed by County received

Meetings & Professional Development

SS4A for Rural and Tribal Applicants Webinar

4/24/2023 3:30-4:30pm

- Host: Alex Clegg
- SS4A: Safe Streets and Roads for All
 - Find check list for implementation grant eligibility (a combination of other planning documents might allow for application in lieu of a full blown safety plan)
- No benefit cost analysis required
- Program Manager for SS4A: Paul Teicher
- \$5 bill total...\$1 bil / year year, this is year 2
- Purpose: to prevent fatalities
- Two kinds of grants
 - Action Plan Grants available: Comprehensive Safety Action Plan, then execute projects found in grant
 - Implementation Grant
- Timeline
 - Questions by 6/16
 - Due 7/10/2023
- DOT considers the application not as burdensome as other program applications
- Planning vs. implementation = different applications
- DOT states that this program (specifically for action plan grants) is less competitive for rural and tribal communities
 - 2022 applications: they didn't allocate the full \$1 billion, they funded the "vast majority" of applicants
 - implementation grants are more competitive
- Planning Grants (min = \$100k)
 - Action Plan
 - Supplemental Planning: road safety audit
 - Demonstration Activities
- Implementation Grants
 - Must have an action plan in place
 - You might not need an action plan for your project to qualify: have to check checklist

Annual Leadership Conference: Southern Tier Central Regional Planning & Development Board

4/6/2023 7:30am – 5pm

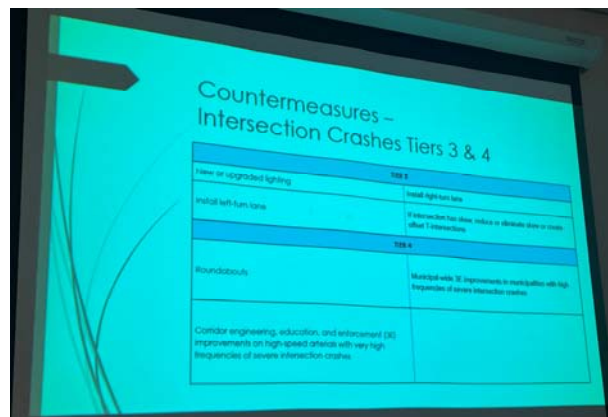
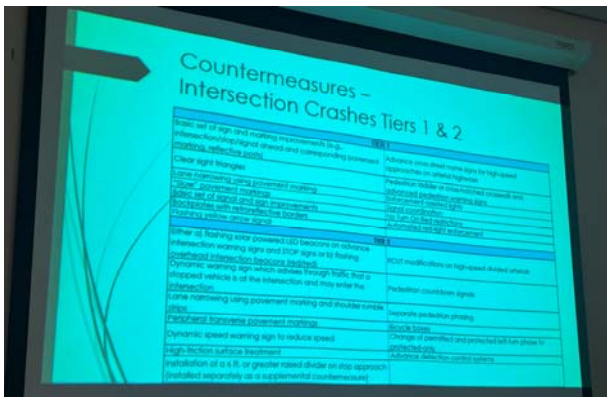
Funding Strategies for Major Highway Projects

- George Richter Chemung Town Supervisor
 - George's daughter is the City of Ithaca Chamberlain
- Got started 5 minutes early 😊
- Suggests rounding up expenses and underestimating revenue as a method to fund reserves
- Challenges include
 - Diminishing tax base
 - Labor costs: hourly rate, salary-based benefits, health insurance
- HCBA: host community benefit agreement

- Solution in Chemung = Bonding
 - Takes several months to get legal paperwork together, minimum 3 months
 - Counties and cities have been bonding for years
 - Volume pricing = ~\$12/ton less than budgeted
 - 12 miles in 3 weeks
 - 1st job for Dalrumple in May
 - In year of bonded project: don't use CHIPS then you can have it the next year as a roll over
 - Then use chips for bond payments in the future?
 - Bonding is around 6% now
- Bonds can be serviced by CHIPS
 - Ask Dawn from DOT about this
- Lower assessments does not equal lower taxes for individual residents
- Concept re: other area municipalities are competitors for building the tax base
 - How do we get land and house shoppers to choose Ulysses?
 - Good roads certainly have something to do with it
- Questions:
 - When did you get quote from Dalrumple?
 - March
 - How many miles of town roads?
 - 57
 - \$1.3M budget...was this a deferred maintenance catch up
 - Recurring annual budgeting issues = catch up over the hump
 - Does Town of Chemung have zoning?
 - Yes

Local Road Safety Planning in a Small County

- Andy Avery, DPW Commissioner, Chemung County Public Works with Michael Croce from Bergman Associates
- Not just about avoiding accident...when there is a MVA, how is that person treated?
- Basic steps:
 - Identify key areas
 - Establish a timeline to avoid shelf ware
- Speed hump: designed to height and length to not take off mufflers
- Bergman presentation
 - Seneca County roundabout projects
 - See picture of optical speed bar = slowing mechanism
 - CMAQ = air quality funding to address congestion
 - High speed rural locations



Countermeasures – Speeding and Aggressive Driving Tiers 1 & 2

Countermeasure	Tier 1	Tier 2
Clear direction signs (over sign, 101-1)	Speed and 30 treatment legend	Speed and 30 treatment legend
Curve treatment (Level 1): Road Curve signing	Speed and 30 treatment legend	Speed and 30 treatment legend
Unidirectional warning, chevron, speed notice	Speed and 30 treatment legend	Speed and 30 treatment legend
Delimiting sign	Speed and 30 treatment legend	Speed and 30 treatment legend
Longitudinal curve sign	Speed and 30 treatment legend	Speed and 30 treatment legend
Channelizing chevron marking position	Speed and 30 treatment legend	Speed and 30 treatment legend
Curve warning sign	Speed and 30 treatment legend	Speed and 30 treatment legend
Optical speed sign	Speed and 30 treatment legend	Speed and 30 treatment legend
Add shoulder markings to narrow lane	Speed and 30 treatment legend	Speed and 30 treatment legend
Add on-street parking	Speed and 30 treatment legend	Speed and 30 treatment legend
Add 30 to existing curve warning sign	Speed and 30 treatment legend	Speed and 30 treatment legend
Add sign to existing curve warning sign	Speed and 30 treatment legend	Speed and 30 treatment legend
Curve treatment (Level 2): Information signing/delimiting	Speed and 30 treatment legend	Speed and 30 treatment legend
Sequenced Dynamic Curve Warning System	Speed and 30 treatment legend	Speed and 30 treatment legend
Speed feedback sign	Speed and 30 treatment legend	Speed and 30 treatment legend
Speed activated warning sign	Speed and 30 treatment legend	Speed and 30 treatment legend

Countermeasures – Speeding and Aggressive Driving Tiers 3 & 4

Countermeasure	Tier 3	Tier 4
Roundabout	Cluster	Cluster
Road diet	Cluster	Cluster
Variable speed limit sign	Cluster	Cluster
Red sign enforcement (both daytime/night)	Cluster	Cluster
Speed Hump	Cluster	Cluster
Speed Choker	Cluster	Cluster
Speed table	Cluster	Cluster
Redundant enforcement	Cluster	Cluster
Internally illuminated raised pavement markers	Cluster	Cluster

Strategies and Countermeasures for Older Driver Crashes

Examples from *Design Reference Handbook for Designing Roadways for the Aging Population* include:

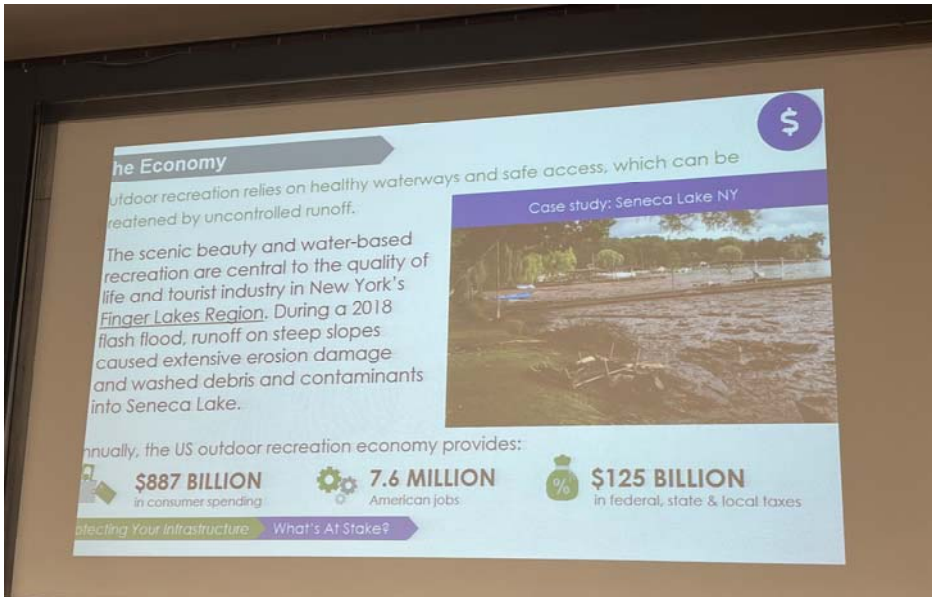
- Intersecting angle (limiting the skew)
- Channelization
- Intersection sight distance
- Offset left-turn lanes
- Definition of edge lines and curbs
- Advanced and oversized street name signs
- Oversized stop and yield signs; enhance striping
- Intersection lighting
- Pedestrian crossings islands and high-visibility crosswalks
- Roundabouts and Reduced Left-Turn Conflict Intersections
- Supplemental pavement markings for stop and yield signs
- Accessible Pedestrian Signal (APS) treatments
- Flushing yellow arrow



Protecting Your Infrastructure Through Stormwater Resiliency

- Janey Thigpen, Regional Flood Mitigation Specialist, Southern Tier RP & DB
 - jthigpen@chemungcountyny.gov
 - 607-737-5271
- Municipal Separate Storm Sewer Systems (MS4)
- MS4 requirements
 - Public education and outreach
 - Public participation/involvement
 - Illicit discharge detection and elimination
 - Construction site runoff control
 - More but missed it...
- Public health issues created by stormwater: contaminants, prescriptions, pesticides, algae, microplastics, urban toxic contaminants, trash, sediment
- Statewide stats from 1996-2018
 - 8 floods/year are considered major flooding episodes
- Education is disrupted by flooding
- State and federal programs
 - More focused on helping communities that have traditionally been most affected by stormwater
 - Rural, low income, communities of color

- Every \$1 in proactive measures / mitigation saves \$7 for emergency response and recovery
 - Source unknown
- Wetlands = nature's flood insurance
 - NY has lost almost half of it's historic wetlands
- What has the most impact re: runoff
 - Chesapeake Bay
 - Bulk of work for improvement is for agriculture management practices
- Northeast US experienced 70% increase in heavy precipitations from 1958-2010
 - Greater than any other region in the country
- Solutions
 - Ditch management



Keynote Speaker

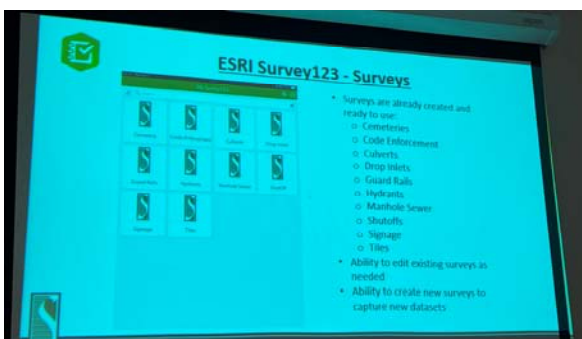
- Congressman Nick Langworthy
- States that he believes in local control
- Wants to “restore the manufacturing greatness”

Community GIS (CGIS) Program

ST West Regional Planning and Development Board

- Johnathon Mayr
- Program would create maps and staff would create GIS points
 - Only entity in US that is doing anything like this
- 3 counties, 45 highway departments participating
- Looking into expanding into other counties
- Affordable software
 - Consolidated service: \$650/year for municipalities
 - Gave them a break because of the number of licensing
 - Standardized field data and work flows
- Worked very closely with ESRI

- Never worked on a scale like this so they are working out the bugs
 - Finding problems that they didn't know existed because they have never done this before
- Different software programs:
 - Survey 123
 - Field data gathering: on phone or IPAD
 - Signage, tiles, culverts, etc.
 - Tree city USA: tree inventory
 - Collect data in grid method
 - Culverts are most used survey
 - ESRI Field Maps App
 - Mobile capable
 - Purpose: to edit data in field
 - Town of Machias Highway did their sign inventory within one mild winter week
 - A lot of backend work, but user end is "very easy"
 - Desktop version: ESRI ArcGIS Collector
 - They are working on eliminating this and just getting a desktop version of ESRI Field Maps App
 - ArcGIS Online
 - ESRI Arc Map = industry standard
 - Not easy to use, GIS professionals use this
 - Because of the shared service, this license is available to them for a major discounted price
 - Outside data can be integrated at this level
 - Queries and filters
 - Where they are going: data field for road scoring
 - Road scoring layer
 - Overall goal is to teach local governments to learn how to use Arc map software
- Maps are a powerful way to communicate
- Powerful data for liability and FEMA documentation
 - Allows you to prove to FEMA was the preexisting conditions are
- Easily toggle multiple layers
- Can work on data offline
- Monthly trainings: "Lunch and Learn"
 - No one left behind when it comes to software use
- Questions
 - Shared service credit?
 - Website? Best way to get profile of project to promote elsewhere?
 - Local feedback for data field needs?
 - Geographical area covered
 - Data migration
 - How is his position funded?



Overview of the ADA: Key Obligations for Public Entities

- Chris Sweet at CU Northeast ADA Center at IRL School
 - northeastada@cornell.edu
 - 607-254-6385
- 1 in 4 people in US have disability
 - Many don't identify with having a disability
 - Senior Citizens often don't identify that they are covered out ADA
- Title II obligations
 - Covers all public entities of state and local governments whether or not they receive federal funds
 - Nondiscrimination: must be able to obtain or enjoy "the same goods, services, facilities, privileges, advantages, or accommodations"
 - Essentially all functions of local government should be accessible according to ADA
 - Zoning activities are also covered by Title II
 - Exceptions:
 - Fundamental alteration in the nature of a service, program or activity
 - Undue financial or admin burden
 - BUT!
 - Decision must be made by head of the public entity after considering all resources available and must be in writing
 - Public entity must take other actions that will not result in the fundamental alteration or undue burdens, but still provide access
 - Effective communication is for hearing, vision, not cognitive
 - If someone requests accommodations, it must be provided
 - Questions
 - Funding to get facilities compliant?
 - Nope

Practical Experiences for Organizing and Funding your Infrastructure Project

- J.C. Smith
 - 607-776-3316
 - jcsmith@steubencountyida.com
- This kind of project is like trying to picking up a 100 lb jellyfish
- Some funding agencies like to see full projects, bigger budgets, not phasing = solve more problems sooner

